# SIGNUAL SESSION



FICCI LADIES ORGANISATION



FICCI Ladies Organisation

Federation House New Delhi





#### FEDERATION OF INDIAN CHAMBERS OF COMMERCE AND INDUSTRY

FEDERATION HOUSE, TANSEN MARG, NEW DELHI

K.S.G. HAJA SHAREEFF President

#### MESSAGE

I am glad to note that the FICCI Ladies Organisation is holding its 5th Annual Session on 2nd April, 1988. The Organisation since its inception in 1983, initiated a number of useful programmes. I am happy to note that this year, FLO has launched an anti-dowry media campaign. I understand it has had the right impact.

FLO has also sponsored successful trade delegations to Australia. New Zealand and Philippines. I hope that FLO will continue to work with the same vigour in the future as well and rededicate itself to issues of social and national concern.

wish the Organisation every success and send my best wishes for the Annual Session

(K S G HAJA SHAREEFF)

15th March, 1988

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## **FOREWORD**

FLO has completed another year of its fruitful existence.

The year that passed was eventful in many respects. The worst ever drought had its ill-effects in most of the states. Terrorism in the garb of communalism, fundamentalism and the like unleashed unabated violence in Punjab and elsewhere. The barbaric incident of much published Sati at Deorala would remain as a black spot in our history. Yet undaunted by the pressure, our economy has progressed in many directions. Industrial and infrastructural growth has been significant. The failure of rains has tested the resilience of the economy and the timely policies of the Government, to a great extent, warded off the vagaries of drought.

Policy prescription is a pledge to the coming generation and gauge of the future. It augurs well that the Government under the dynamic leadership of Mr Rajiv Gandhi has redoubled the efforts for alleviation of poverty, generation of more employment, eradication of social evils and integration of woman into the mainstream of the society. Undoubtedly, the Central Budget of 1988-89 is a blue-print of our future dimensions of growth and a reflection of the commitment of the Government to the cause of the people.

Social reforms will not materialize unless all shades of public opinion converge their perceptions and contribute their mite. This is more so in the realm of social development where attitudinal change is basic to the process of development. Recognising the importance of non-governmental organisations in building up public opinion against dowry, early marriage, bride burning etc., FLO has launched an innovative campaign. The campaign was addressed to parents to bring up self-reliant daughters, to young men and women to refuse dowry, friends and neighbours to ostracize families who give or take dowry, to legislators and jurists to frame stronger laws and associations to give help and advise, take up the challenge of changing the laws and attitudes of the society. The campaign was sponsored by business houses like Birlas, Tatas, Modis, Goenkas, ITC, Jain Tubes, Dalmias, H P Nanda, Bhartias, Khaitans, etc. The programmes, I am happy to note, had the desired impact. We were fortunate to get time with Mr. R Venkataraman, President of India, to apprise him about the impact of the programme and our future activities in this direction.

The commitment of FLO for Entrepreneurship Development of women is irrevocable. It is the prime mission of the Organisation. Importantly, we had a useful meeting with the Prime Minister Shri Rajiv Gandhi. We had apprised him of the problem being faced by women entrepreneurs. Subsequently, as desired by the Prime Minister, a detailed note containing FLO's suggestions on price preference for women entrepreneurs in government purchases, easy and cheap bank credit and preferences in allotment of built sheds in industrial estates, was prepared and sent.

Understandably, entrepreneurship is an inborn quality. But the talent can be brushed and polished. FLO has organised many programmes for giving the required training inputs to the prospective women entrepreneurs. Importantly, Mr Sam Pitroda, Adviser to Prime Minister on Technology Mission, addressed on 'Building up of an Entrepreneur'. Also, we have arranged face to face dialogues between the women entrepreneurs government and bank officials experts, with a view to sort out their problems. It is a matter of gratification that all 26 women entrepreneurs who attended these meetings were initiated into this profession at the 6-week programme on Entrepreneurship Development Programme organised by FLO last year.

Marketting is a key to the success of a venture, be it large or small scale. Domestic market is limited. To stay in the fray, export market has to be effectively tapped. To provide an insight to the members on the pros and cons of the international market, FLO had taken delegations to Australia, New Zealand and Philippines. Markets were identified in the countries for augmenting export of traditional and non-traditional items. Discussions were held with representatives of Chambers of Commerce and other trade organisations



in the countries visited. Importantly, the delegation to Philippines called on Madam Corazon Aquino, President of Philippines and discussed with her matters relating to improving the trading ties between the two countries.

FLO had organised a 6-day training programme on 'How to Start an Export Business' for the benefit of members who were in the export field or interested in entering the business. The faculty for this programme was drawn from institutions like IIFT, Government and Export Houses, etc. The programme contents included-conducting the market surveys, product identification and agencies to be contacted for information on market outlets.

This year we had the opportunity to be addressed by a galaxy of prominent persons. Dr. Farooq Abdullah, Chief Minister of Jammu & Kashmir, addressed the members on Role of Women Entrepreneurs in National Integration. Mr. Vasant Sathe, Union Minister of Energy, gave an interesting talk on Religion, Women and Modern Times. Mr. John Gunther Dean, US Ambassador in India, addressed the members on Role of Women in Indo-US Relations. Mrs. Pupul Jayakar, Adviser to P.M. on Culture and Heritage, has given an insight into the role assigned to the women in Vedas and Upnishads. The other important persons who had shared their ideas and perceptions included, Mr. Romesh Bhandari, former Foreign Secretary, Mr. V Krishnamurthy, Chairman, Maruti Udyog Ltd and SAIL, Ms. Amrita Pritam, the eminent writer and poetess, Mr M J Akbar, Editor, Telegraph and Mr Subroto Ghosal, a human resource development expert.

The guidance and cooperation received from the Government have been quite useful for us in activising the programmes. This year I have received overwhelming response from the Government officials especially in Ministries of External Affairs and Commerce in works related to sponsoring our delegation abroad. The cooperation which we have received from our Embassies in Australia, New Zealand and Philippines for coordinating our visits was overwhelming.

The ensuing pages contain in detail our programmes for the past year. Considering the potential and challenges ahead of us, I agree, we have to redouble our efforts. The achievements of the past five years, I am sure, would act as a locomotive force in getting ourselves more entrenched into work.

During my tenure, I received excellent cooperation from the FICCI President, Mr. K S G Haja Shareeff and President-elect, Mr Rohit C Mehta in conceiving and implementing programmes. I am deeply indebted to them. The Governing Body and the members were extremely helpful to me in discharging my responsibilities. Needless to say, much depends on thier unflinching support to achieve higher excellence in working. I got excellent support from FICCI Secretariate especially from Mr D H Pai Panandiker, Secretary-General and Mrs. Nischint Arora, Secretary FLO in making this year's programmes successful. I am grateful to them all.

(SHOBHANA BHARTIA)



# FLO AWARDS AND THEIR RECIPIENTS

## 1983 Award for Outstanding Woman Entrepreneur

Mrs Beena Jain, Production Organiser of the Jain Laboratory, Mathura, was given the award for her contributions in the field of export promotion.

#### Award for Outstanding Woman Social Worker

This award was given to Mrs Arunaben Desai for her contributions to emancipation of women, rehabilitation of destitutes and children, etc.

#### 1984 Award for Outstanding Woman Professional

Dr (Mrs) Rani Siromoney was given the award in recognition of her significant contribution in the field of Modern Mathematics.

## Award for Outstanding Social Welfare Institution for Women

The Shradhanand Mahila Asharam, Bombay was given the Award for the commendable services rendered by it to needy women and children for nearly six decades.

#### 1985

## Award for Outstanding Woman Entrepreneur

Mrs Shahnaz Hussain, a pioneer in herbal beauty treatment was given the award in recognition of her outstanding initiative as a woman entrepreneur.

#### Award for Outstanding Woman Social Worker

Mrs V Veerammal, a noted social worker, was given the award in recognition of her outstanding contribution in social work.



## Award for Outstanding Woman Entrepreneur/Professional

The jury decided not to give the Award.

## 1986

## Award for Outstanding Social Welfare Institution for Women

Bal Rashmi Society which was created with the objective to serve the down-trodden and economically backward classes, mainly Harijan children, received the Award.

# Award for Outstanding Woman Entrepreneur/Professional

The jury decided not to give the Award this year.
Jury for 1987 consisted of:
Mr Justice P N Bhagwati
Dr D S Kothari
Mr Abid Hussain

Mr H K.L Capoor Dr A P Mitra Prof Yash Pal and Mr K S G Haja Shareeff, President, FICCI.

#### FLO Awards 1987

Mrs A C Krishna Rao, Madras, received the FLO Award for 1987 in the field of outstanding Social Worker. Her nomination was sponsored by Adison and Company Limited, Madras.

Mrs Rao, who has been connected with many societies and colleges concerned with the Welfare of Women, developed the Government Industrial Training Centres and introduced technical and engineering courses for study by women at the craftsmen level also initiated a number of projects on social education, crafts, training, child welfare and health in the villages of Tamil Nadu.

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## Talk on Solar Energy Applications by Mr Bibek Bandyopadhyay,

Mr Bandyopadhyay, Principal Scientific Officer, Department of Non-Conventional Sources of Energy, Ministry of Energy had given a talk on the efforts made by the Government in recent years for developing systems and devices for the proper utilisation of solar energy in various fields. Stressing the need for tapping non-conventional sources of energy (NSE) he said that the number of solar cookers and improved chullahs being used in the country is on the increase. This would result in saving energy between 20-30 per cent. COLAR STEAM COOKS



## Talk on Religion, Women and Modern Times by Shri Vasant Sathe.

In an interesting talk on Religion, Women and Modern Times, Shri Vasant Sathe, Union Minister of Energy, exhorted women not to take anything on the face value. They should question the rationale of customs, traditions, beliefs, etc. before accepting. He mentioned that their role as mother and wife should undergo a radical change.

"Self esteem, which is a product of environment, is much needed among entrepreneurs."



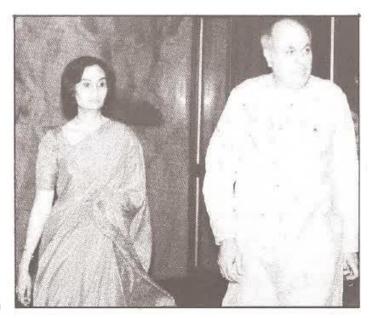


## Role of Women Entrepreneurs in National Integration — Dr. Farooq Abdullah.



Dr. Farooq Abdullah addressing the FLO members—for L. to R. Mrs Sudha Jhunjhunwala, Dr Abdullah, Mrs Shobhana Bhartia, Mrs Nischint Arora and Mr. D.H. Pai Panandikar.

Dr. Farooq Abdullah, Cheif Minister of Jammu & Kashmir addressed the FLO members. He emphasised the Role of Women Entrepreneurs in National Integration. Women should develop wider perspective on the national issues. The successful women entrepreneurs should relate their experiences to others to create a snow ball effect resulting in more women joining the ranks.



Mrs Shobhana Bhartia with Dr Faroog Abdullah



## Talk on Building up of an Entrepreneur by Mr Sam Pitroda.



"We are stagnating and that's the reality of life". Don't accept anything blindly either from religion or tradition or whatever. For truth can be got only by asking questions freely without fear."

Mrs Shobhana Bhartia welcoming Mr Sam Pitroda on on her right is Mrs N. Arora

Mr Sam Pitroda, Adviser to Prime Minister on Technology Missions, addressed the FLC product in its totality and a firm grip on finance. He should have a feel of the



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#### PANEL DISCUSSION ON INGREDIENTS OF SUCCESS.



From left to right Mr. V. Krishnamurthy, Mrs Shobhana Bhartia, Mrs Amrita Pritam (M.P.) and Shri Romesh Bhandari.

The panelists of this interesting discussion were from diverse fields viz. Mr. Romesh Bhandari, former Foreign Secretary, Mr V Krishnamurthy, Chairman, Maruti Udyog Ltd. and SAIL and Ms. Amrita Pritam, (M.P.) writer and poetess of eminence. Ms. Amrita Pritam analysed her success story with personal anecdotes and couplets. Though all agree on the fact that success was achieved only

by those who had vision, a clear concept of the goal, ability to face odds with courage and determination and willingness to make sacrifices are also basic to success. The path of success was not an easy one and required a lot of courage and determination to rough up the adversities. Often, the success was achieved after a life time and hard work.



## Talk on 'Democracy: Role of Opposition' Mr. P Chidambaram,



Mr P. Chidambaram with Mrs. Shobhana bhartia and Mrs Kavita Bhartia.

Mr P Chidambaram, Minister of State for Home Affairs, Personnel, Public Grievances and Pensions suggested that a national debate on Assured Tenure for the Governments at the National and State Levels should be initiated. The root cause for debasement of democracy, according to him, was that there was no Constitutional provision for ensuring stability to a government for a specified period of time. If there was an assured tenure for the government, it could work in a better atmosphere and achieve better results.

should not be mixed up with the Presidential Form of Government.

About the Opposition parties, he said that the National Opposition was fragmented. The fragmentation would deepen as the years rolled by, if the Opposition could not rise above regional interests. The fragmentation of the people on language, regional interests etc. was not a healthy trend. This centrifugal tendencies, if to be reversed, required a responsible approach by the political parties.



## Talk by H E Mr John Gunther Dean on Role of Women in Indo-US Relations,

HEMr John Gunther Dean, Ambassador of USA in India addressed the FLO members on Role of Women in Indo-US Relations. He outlined the role played by successful women in the US and in India. He emphasised that women should be treated equally and equal opportunities should be given to them.

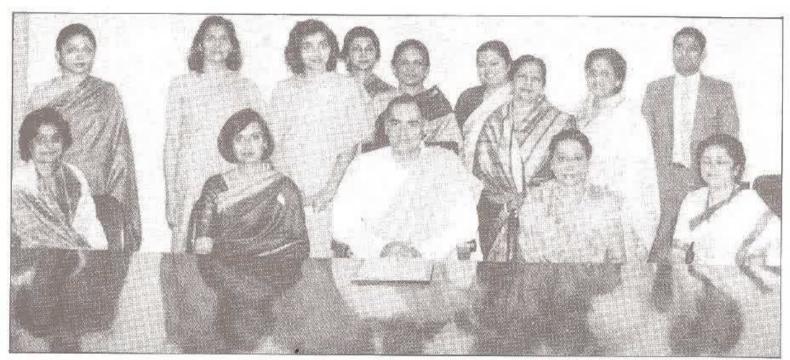
Referring to the progress made by women in the US, he said that hardly there was any area where women did not make any impact. He hoped that steady interaction and exchanges of programmes between India and the US would have a significant impact on the status of Women in India.



Mrs Shobhana Bhartia welcoming H.F. John Gunther Doon, Also seeded in Mrs Challes Come



## FLO Members meet the Prime Minister,



Prime Minister, Mr. Rajiv Gandhi with FLO members.

A delegation of members of FICCI Ladies Organisation (FLO) led by its President, Mrs. Shobhana Bhartia called on the Prime Minister, Shri Rajiv Gandhi. Ways and means for developing entrepreneurship among women, multidisciplinary approach for eradication of social evils against women, pollution hazards, etc. were some of the important points which figured in the discussion. The FLO members suggested certain special incentives for involving women increasingly in the manufacturing and trading activities. Those included price preference for women entrepreneurs in government purchases, easy and cheap bank credit and preferences in allotment of built sheds in industrial estates. They also pleaded for simplification of export procedures. The Prime Minister suggested that the FLO should forward a detailed note on those

aspects for further consideration by the government.

The FLO members also appraised the Prime Minister of their efforts for grooming up women entrepreneurs which included conducting training programmes and sponsoring visit of trade delegations abroad. The recent advertisement campaign of FLO for eradication of social evils against women, such as dowry, early marriage, etc. were also brought to his notice.

The other members of the delegation were:

Mrs. Sudha Jhunjhunwala, Mrs. Manju Bharat Ram, Mrs. Usha Patodia, Mrs. Abha Dalmia, Mrs. Sheela Devi Kanoria, Mrs. Sunanda Singhania, Mrs. Nirmala Jain, Mrs. Vinita Jain, Mrs. Shubhra Gupta, Mrs. Sarparveen Kaur and Mrs. Nischint Arora,



## Address by Mr M J Akbar on 'Power of the Press'

Mr M J Akbar, Editor of the Telegraph, addressed the FLO Members on 'Power of the Press'. In this interesting talk he outlined the growth of media during the freedom struggle and after. Referring to the investigative journalism, he said that it should not lead to deliberate and calculated victimisation

of the people. In a democratic form of Government the media had to play an important role in projecting various shades of opinions and views. His talk was followed by an interesting question and answer session. Many queries were related as to the ideal form of media and what it should project.

Mrs Shobhana Bhartia welcoming Mr M.J. Akbar.





## Talk on Dharma and Indian Women by Mrs. Pupul Jayakar,



From left to right Mrs. Mahmooda Haja Shareeff, Mrs Sudha Jhunjhunwala, Vice President FLO, Mrs Pupual Jayakar and Mrs Shobhana Bhartia.

Mrs. Pupul Jayakar, Adviser to Prime Minister on Heritage and Cultural Resources addressed the FLO members. She explained the role assigned to women in Vedas and Upanishads and how it was influenced by socio-

economic considerations. In the modern times, she emphasised, women should take up challenging roles without compromising with her traditional roles as mother and wife.

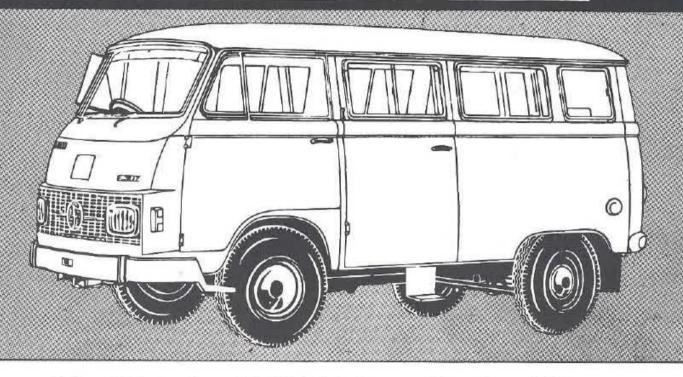
## Talk on Socio-Economic Perspectives of Planning by Shri P Shiv Shanker, 17.3.1988—New Delhi

Shri P Shiv Shankar, Union Minister of Planning and Programme Implementation addressed the FLO members on "Socio-Economic Perspectives of Planning. He observed that in India with its diversity in terms of region, religion and livelihood and limited natural resources, planning was 'absolutely necessary'. Planning was a constitutional remedy for ensuring equal opportunity for all. Articles 38 and 39 read with Article 46 of the Constitution had allowed.

laid down a socialist pattern of society based on 'equal opportunity'. The objectives of Constitution was to achieve socio-economic development of the people in the shortest possible time. Therefore, the focus of planning process should be development of man in his varied aspects. Improved health care, generation of employment, provision for education etc., were socio-economic segments of planning pers-







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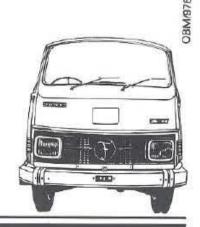
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Mrs Corazon Acquino with mrs Shobhana Bhartia on her left and Mrs Abha Dalmia on her right standing left to right Mrs Sudha Jhunjhunwals, Mrs Rajhunathan, Mr Raghunathan, Ambassador of India in Philippines, Mrs Mahmooda Haja Shareeff, Mrs Asha Modi and Mrs Rina Purvaiya.

## Trade Delegation—meeting with Mrs. Corazon Aquino, President of the Philippines. Manila—24.9.1987

A 5-member delegation led by Mrs. Shobhana Bhartia visited the Philippines to explore the possibilities of trade with that country. The delegation called on Mrs. Corazon Aquino, President of the Philippines and had wide ranging discussions on trade and other matters.

World Congress of Women, Moscow—23–27 June, 1987

On the invitation of Soviet Women's Committee Mrs. Shobhana Bhartia, President and Mrs. Manju Bharat Ram, immediate past President of FLO participated in the World Congress of Women held in Moscow from 23rd to 27th June, 1987. The following papers were presented in the Congress:

Mass Media and Women—by Mrs. Shobhana Bhartia

Problems of Development and Women—by Mrs. Manju Bharat Ram







Delegation to Australia and New Zealand—1-September, 1987

A 14-member trade delegation led by Mrs. Shobhana Bhartia, President, FLO visited Australia and New Zealand. The all women trade delegation has wide ranging discussion with the representatives of women organisations and trade bodies in those countries. Many areas had been identified for furthering the trade with the countries visited. They include, textiles, garments, furnishing fabrics, carpets, durries, granite, coustume jewellery, computer software, etc. Formal and informal meetings were held with the representatives of business, government and Chambers of Commerce both in Australia and New Zealand, It has enabled the members to assess the character and potential of the markets for both traditional and nontraditional items. Members of the delegation were: Mrs. Abha Dalmia, Mrs. Nirmala Jain, Mrs. Vinita Jain, Mrs. Chandralekha Podar, Mrs. Sunanda

Singhania, Mrs. Manju Somani, Mrs. Jyotsna Poddar, Mrs. Karuna Khaitan, Mrs. Kavita Bhartia, Mrs. Beena Khaitan, Mrs. Subhra Gupta, Mrs. Minakshi Bajaj and Mrs. Nischint Arora, Member Secretary.



Mrs Bina Khaitan and Mrs Shobhana Bharti



FLO members at Kapur Farms.



## Visit to Kapur Solar Farm,

Members of the FLO visited Kapur Solar Farm. They were impressed by the techniques developed to tap solar energy. They

had informal discussion with Mr. Kapur on various aspects of non-conventional sources of energy.

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### Training Programme on 'How to Start an Export Business',

A training programme on 'How to Start an Export Business' was held for the members who are in the export business or interested in entering the business. This programme was held on the understanding that there was lack of proper orientation for women to live up to the challenges of this business. Also, there was an information gap regarding the commodity and marketing outlets. Faculty was drawn

from institutions like IIFT, the Government, Export Houses, etc. The programme contents included India's trade policy, Export procedures and incentives, information net-work, etc.

Training was also given in conducting the market surveys, product identification, agencies to be contacted for information and finding market outlets.



Public Speaking Course,



## Training Programme on 'Time Management' by Mr. Subroto Ghosal,



From left to right Mrs. Chandra Gowdia, Mrs Sarpraveen Kaur, Mrs Nandita Jain and Miss Tanuja Dembla.

In an interesting talk on Time Management Mr. Subroto Ghosal explained to the members how to strike a right balance between domestic and professional preoccupation. Organising ability, assigning the right priority, optional utilisation of time,

etc. were basic ingredients of one's success.

Mr. Ghosal was involved in the task of Human Resource Development and is faculty of many management schools as well as Air India Staff College.

## Monitoring and Guidance Committee for the EDP Participants,

A Monitoring and Guidance Committee was set up to review the progress of the EDP participants who had undergone training at FICCI Ladies Organisation. Some ladies were in the process of setting up their units while the other were still trying to finalise a project or trying to find

shed to start their business. Out of 37 regular participants 19 had started the business, 5 were in the pipe line or are in different stages of implementation. Four had experienced some delays due to change of project, etc.

## Key Note Address by Mrs Sobhana Bhartia on 21.12.1987 at a 4 day Entrepreneurship Awareness Camp.

Mrs Shobhana Bhartia, President, FLO gave the inaugural address at a 4-day Entrepreneurship Awareness Camp organised by the University-Industry Interaction Cell, Delhi University. She spoke on role of big business houses in promoting new entrepreneurs. She emphasised the need

for training programmes to help young entrepreneurs to enter new vistas of business. Mrs Bhartia outlined the role of large scale entrepreneurs and importance of ancillarisation for grooming up new entrepreneurs and providing



#### Film In Search of Excellence,

The Video film based on the famous book 'In Search of Excellence' wsa screened for the members of FICCI Ladies Organisation. The film depicted various success stories of a few American companies and how they were being managed. This helped members in updating themselves with the latest management techniques.

## Workshop on 'How to Read a Balance Sheet, by Shri R S Lodha,

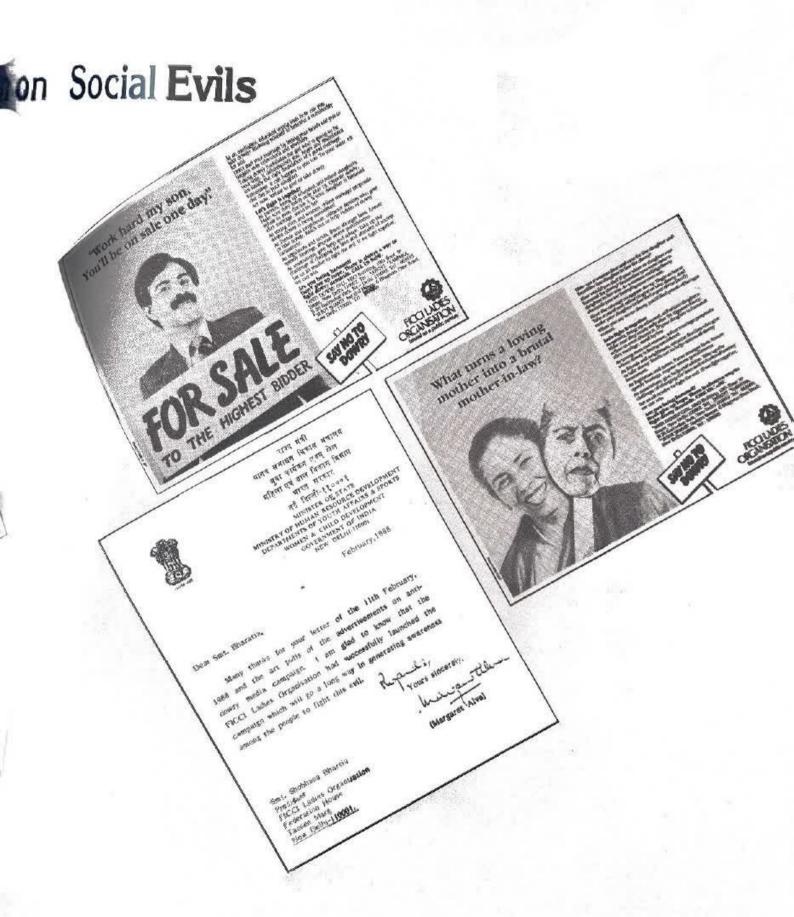
Shri R S Lodha an eminent chartered Accountant outlined the details of transactions which are recorded in a Balance Sheet. How to judge a company was making profit or loss was also explained. It was important to know the accounting procedure which could not be explained in one lecture. The programme was well appreciated by the members specially those looking after companies.



Mr R.S. Lodha with members of FLO.

## FLO's Campaign o







# PROGRAMMES ORGANISED DURING THE YEAR 1987-88

| Subject  | Speaker               | Date       | 10. Talk on Dharma and Mrs. Pupul the Indian Women Jayakar                       | 22.9.1987                          |
|--|-----------------------|------------|--|------------------------------------|
|  |                       |            |  | 28.9.2987                          |
| <ol> <li>Governing Body<br/>Meeting New Delhi</li> </ol> |                       | 19.5.1987  | 12. Talk on Role of H E Mr. John Women in Indo-US Gunther Dean                   | 29.9.1987                          |
| 2. Governing Body  |                       | 18.6.1987  | Relations  | NI STABLE                          |
| Meeting New Delhi  3. Talk on Solar Energy               | M. Dit.               |            | * T T T T T T T T T T T T T T T T T T T  | 16.10.1987                         |
| Applications and   | Mr Bibek<br>Bandyopa- | 19.6.1987  | Search of Excellence   | 2 11 1007                          |
| Demonstration  | dhyay                 | 19.0.1907  | <ol> <li>Talk on Democracy: Mr P Chidam-<br/>Role of Opposition baram</li> </ol> | 3.11.1987                          |
| 4. World Congress of                                     | ,                     | 23-27      |  | 11.11.1987                         |
| Women, Moscow  |                       | June, 1987 | ring and Guidance  |                                    |
| 5. Training  | Pro.B. Bhatta-        | 27-31      | Committee for EDP,   |                                    |
| Programme—How to   | charya                | July, 1987 | New Delhi  |                                    |
| Start an Export  | Mr J Rajes-           |            | 16. Public Speaking Course   | 16-21 Nov                          |
| Business   | hwar Rao              |            | New Delhi  | 1987                               |
|  | Dr R L Varsh-         |            | 17. Meeting with Prime   | 23.11.1987                         |
|  | ney                   |            | Minister, New Delhi  |                                    |
|  | Prof Brij             |            |  | 5.12.1987                          |
|  | Mohan                 |            | Women & Modern Sathe   |                                    |
|  | Mr Vijay<br>Sharma    |            | Times, New Delhi   |                                    |
| 6. Talk on Role of                                       | Dr Faroog             | 31.7.1987  | 그게 뭐 그렇게 되었다면 없지 않는 사람들이 취임하다고 그는 그가 있어요? 이렇게 되었다면 하다고 살다고 있다.                   | 1.12.1987                          |
| Women Entrepr-   | Abdullah              | 31.1.1301  | delivered at a 4-day ana<br>Entrepreneurship Bhartia                             | -                                  |
| eneurs in National                                       |                       |            | Awareness Camp, Delhi  |                                    |
| Integration  |                       |            | University, New Delhi  |                                    |
| 7. Talk on Time  | Mr Subroto            | 3.8.1987   | 20. Visit to Kapur Solar   | 6.1.1988                           |
| Management  8. Panel Discussion on                       | Ghosal                |            | Farm, New Delhi  | NO ASSESSED                        |
| Ingredients of   | Ms Amritia<br>Pritam  | 14.8.1987  |  | 15.1.1988                          |
| Success  | Mr Romesh             |            | an Entrepreneur Pitroda  | 201100                             |
|  | Bhandari              |            | <ol> <li>Workshop on How to Mr. R S Lodha<br/>Read a Balance Sheet</li> </ol>    | 20.1.198                           |
|  | Mr V Krishna-         |            |  | 18.2.198                           |
|  | murthy                |            | Press  | 10.2.130                           |
| 9. Meeting of the  |                       | 17.8.1987  |  | 17.3.198                           |
| Delegates to Austra-                                     |                       |            | Economic Perspective   | F1 ( F ( S ( P) ( F ( B ( S ( P) ) |
| lia and New Zealand                                      |                       |            | of Planning by P. Shiv   |                                    |



## **GOVERNING BODY OF FLO**

Mrs. Shobhana Bhartia-President

Mrs. Sudha Jhunjhunwala— Vice-President

Mrs. Manju Bharat Ram—Immediate Past President

The following members were nominated by President, FICCI, as the Governing Body of FLO for the year 1987-88:

#### West

- Mrs. Snehlata K Podar Bombay
- Mrs. Minakshi Bajaj Bombay
- Mrs. Rashmi Podar Bombay
- Mrs. Shirin Guzder Bombay
- Mrs. Mallika C. Amin Baroda
- 6. Mrs. Rohit C. Mehta, Ahmedabad

#### North

- Mrs. Bina Modi New Delhi
- 2. Mrs. Lekha Podar New Delhi
- Mrs. Sunanda Singhania New Delhi
- 4. Mrs. Nirmala Jain New Delhi
- Mrs. Madhu Kanoria New Delhi
- Mrs. Shubhra Gupta New Delhi
- Mrs. Vinita Jain New Delhi
- 8. Mrs. Poornima Jain New Delhi

- Mrs. Karuna Khaitan New Delhi
- Mrs. Sarpraveen Kaur New Delhi
- Mrs. Indu Rani Punj New Delhi

#### East

- Mrs. Sheela Kanoria Calcutta
- Mrs. Alka Jalan Calcutta
- Mrs. Prabha Khaitan Calcutta
- 4. Mrs. Sumitra Mody Calcutta

#### South

- Mrs. Mahmooda Haja Shareeff Madras
- Mrs. Gita Banker Madras
- Mrs. Anjana Somany Hyderabad

Mrs. Nischint Arora-Secretary New Delhi

### Meeting of the Governing Body of FICCI LADIES ORGANISA-TION

| Date                  | Venue     |
|-----------------------|-----------|
| 1. May 19, 1987       | New Delhi |
| 2. June 18, 1987      | New Delhi |
| 3. September 28, 1987 | New Delhi |
| 4. March 8, 1988      | New Delhi |
| 5. March 24, 1988     | New Delhi |



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